

**SUPSI**

# Lessons learned for Switzerland

*Prof. Dr. Luca Crivelli*  
09/11/2015



**Symposium**  
Montag  
9. November 2015  
Bern

**«Less is more»**  
Der Beitrag der Versorgungsforschung zu einem nachhaltigen Gesundheitssystem  
4. Symposium zur Versorgungsforschung im Gesundheitswesen



**SSPH+**  
SWISS SCHOOL OF  
PUBLIC HEALTH +

**SAMW** Schweizerische  
Akademie der Medizinischen  
Wissenschaften

Die Tagung wird unterstützt durch die  
Gottfried und Julia Bangarter-Rhyner-Stiftung

# Point of departure: Imbalance between clinical research and health services research in Switzerland

Gianfranco Domenighetti, Platin Symposium SSMI 2013

- Published papers and Medline indexes that are coming from a Swiss medical author or institution, relating to medical practices carried out in Switzerland in the period **2003-2013**:  
**N= 77'478**
- MESH terms (“Health Service Misuse” OR “Overuse” OR “Underuse” OR “Over-prescription”):  
**N= 11** → **4 ( 0.005 % )**
- MESH terms (“Appropriateness” OR “Adequacy”)  
**N= 51** → **10 ( 0.013 % )**



# Why is HSR in Switzerland less popular than in other countries?

## «Demand-side» causes

The lack of demand might be due to different factors:

1. The **affluence** of our country
2. The fragmentation of the political system (**federalism**) and the still **limited** health policy *leadership* of the federal government
3. Direct democracy, **corporatism** and the legitimate advocacy of private interests
4. The **fragmentation** of health care **financing**

# Why is HSR in Switzerland less popular than in other countries?

## «Supply-side» causes

1. The delay in the development of a **scientific culture** and the limited investments in the **research infrastructure**

## Recent signs of change on the supply-side

- Grants of SAMW / Bangerter-Rhyner-Stiftung to foster HSR in Switzerland (2012-2015, 4 calls)
- NFP 74 of the SNF
- Swiss Learning Health System (swissuniversity project 2017-2020)



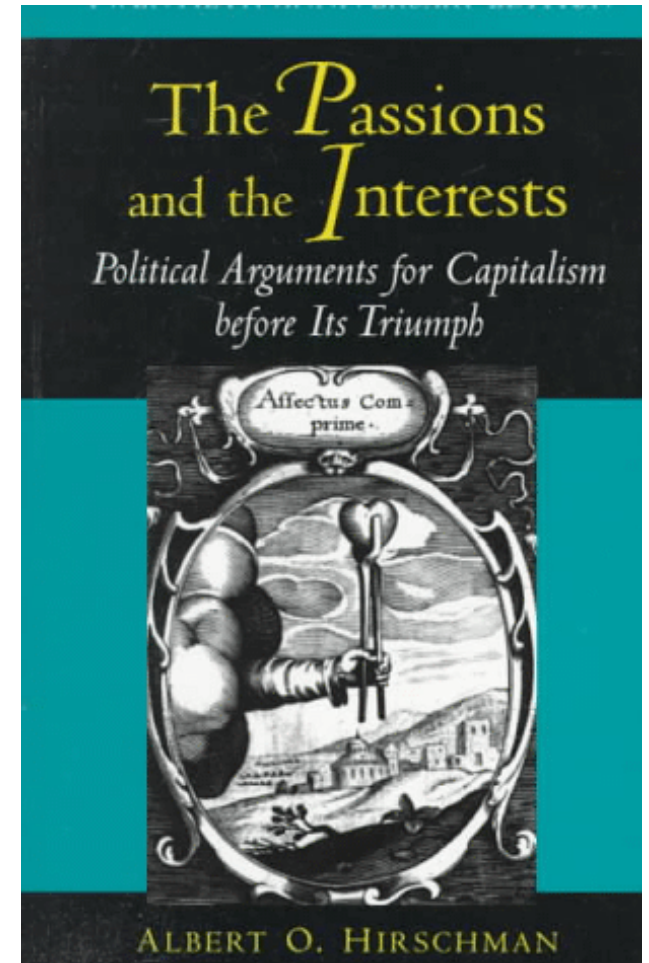
SUPSI



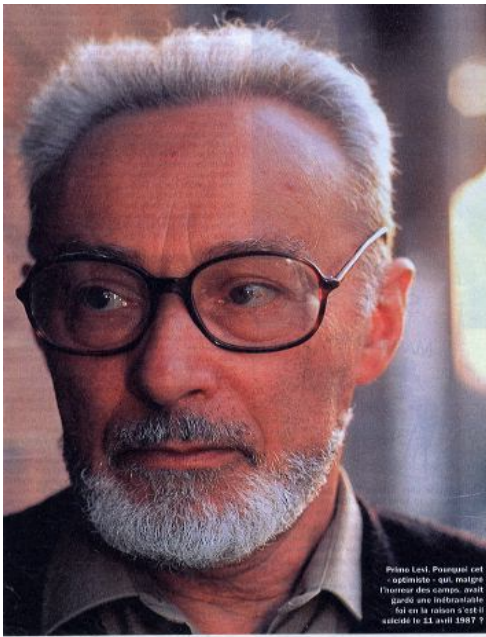
Hausarztmedizin

# Is a health system based on interest and control more secure?

- Modernity has been founded on the Enlightenment idea that the social order is more secure if it is built on interest and authority rather than on civic spirit and civil virtues.
- **Robertson:** the best (most efficient) society is that which is able to economize the civic spirit.
- **Hirschman (1984).**



## Professionalism: i.e. to do its job properly out of dignity



Primo Levi  
(1919-1987)

*«I have often noticed in Auschwitz one curious phenomenon: the need of the work “well done” that is ingrained in man and drives him to do well even the imposed, slave labor. The Italian bricklayer who saved my life by secretly bringing me food over six months, used to hate the Nazi, their food, their language, their war: but when they made him build walls, he used to build them straight and solid, not because of obedience but because of dignity” (Levi 1997, p. 85). »*